

#### Presentation to the Northern Alberta Development Council



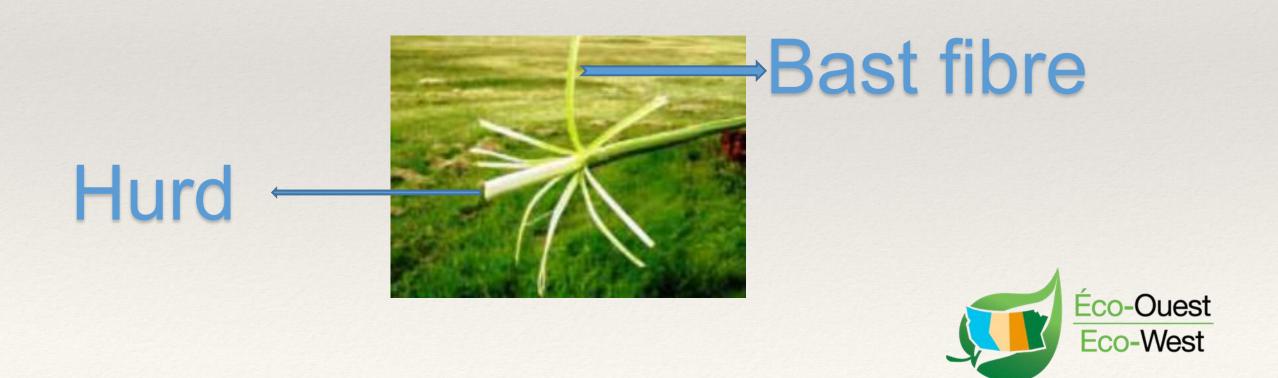
Community

Environment

Economy

# Northern Alberta Hemp Processing Initiative (NAHPI) Terms of Reference

Hemp fibre is renowned for its high tensile properties that make it durable and strong, as well as its resistance to rotting and wear and tear. Two distinct types of fibres are found in the stock of the plant.



## Bast fibres

- Strong long & tender fibres
- Excellent durability and absorbency
- Anti-mildew and anti-microbial properties
- In demand for automotive and building construction industries:
  - Car panels
  - Insulation
  - Carpeting
  - Paneling



## Hurds

- Core fibres from sturdy, wood-like stalk
- Anti-mildew and anti-microbial activities
- Used in building construction industry
  - Simulated cedar shakes
  - Fibre boards
  - Other materials



#### **NAHPI** Partners

- Conseil de développement économique de l'Alberta (CDEA): Suzanne Prévost, Justine Simard, Diane Chiasson
- Alberta Innovates Technology Futures (AITF): Jan Slaski, Byron James
- Northeast Alberta Hub: Bob Bezpalko
- Community Futures, Lac La Biche: Gene Wesley, Stephen Evans
- Smoky Applied Research and Development Association (SARDA): Shelleen Gerbig
- Alberta Government: Patti Breland, Lori-Jo Graham
- Peace Region Economic Development Alliance (PREDA): Dan Debbit
- Eco-West, Dany Robidoux, François Catellier
- Canadian Hemp Trade Alliance, Kim Shukla

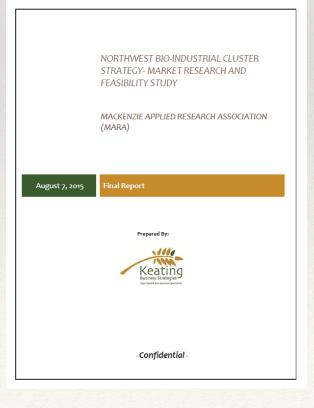


#### MARA Pre-Feasibility

- Utilize Vegreville fibre processing plant
  - Optimize fibre processing and extraction methods
  - Produce commercial samples to potential buyers

Ensure long term contracts are established with

reputable buyers





#### Goal of Baseline Study and Outreach Missions

- To line up
  - Market partners
  - And/or long-term contracts
- for a sustainable fibre hemp processing plant in Northern Alberta



#### **Alberta Economy**

- Profoundly impacted by steep and prolonged drop in oil prices
- Alberta Treasury Board 2016 Report: Impact has spread to:
  - Retail activity
  - Housing
  - Construction
  - Labour Markets
  - Manufacturing
- Forest fires in Wood Buffalo region
  - Temporarily disrupted oil production



- Alberta leading the prairies in hemp production
  - 32,000 acres grown for organic seed, oil and meal markets in 2016
  - No shortage of interest to grow hemp in Northern Alberta
  - Natural advantage in growing long-stemmed hemp for fibre
  - Stumbling block:
    - Decortication piece
    - Lack of current long-term markets for hemp fibre products



- Alberta Industrial Heartland Association pre-feasibility on biomass supply
  - BRIMS framework
  - Theoretical biomass production in the heartland region is close to 600,000 tonnes

- INRA France Life Cycle Analysis of field production of fibre hemp
  - Effect of production practices on environmental impacts
    - Sugar Beets high impacts
    - Wheat Intermediate impacts
    - Hemp Low impacts



- AITF in 3rd year of 5-year agreement with Heilongjiang Academy of Sciences (HAS)
  - China-Canada Hemp Crop Utilization Joint Research Center
  - Corresponding Task Force on Market Research



#### Study objectives

- NAHPI wish to build on existing information
  - Feasibility of a industrial hemp fibre processing plant
    - Northern AB geographical advantage to tidewater as compared to AB SK and MB prairies
- Objectives:
  - To provide NAHPI partners with sufficient info to justify
    - Acceptance
    - Modification
    - Or rejection of proposed inititative for further financing and implementation

#### Study results

- Verification of a market for hemp fibre
- Identification of potential partners
- Detailed assessment of potential sustainability after completion
- Detailed plan for project activities:
  - Indicators for project objectives and results
  - Design specifications
  - Required resources
  - Institutional structure for implementation
  - Responsibilities of various bodies
  - Project timing/phasing



#### Study results

- Estimated costs and logical framework planning matrix
- Engineering designs
- Technical specifications
- Tender documents for any physical works and supplies
- Draft financing proposal and Business Plan
- Recommendations for next steps and any further actions necessary to secure project financing and implementaion
- Identification of hemp fibre processing site and its feeder decortication sites



#### Issues to be studied

- Relevance of a possible intervention as determined by
  - Coherence with Alberta's macro-economic environment and overall development objectives
  - Beneficiaries and stakeholders
  - All organizations and agencies affected by or involved in the proposed project including NAHPI partners
  - Private companies



#### Issues to be studied

- Feasibility of proposed project determined by an analysis of the alternative technical solutions
- Pre-conditions necessary for the start of the project
- Sustainability based on factors deemed inmportant the NAHPI partners



## Case Studies



#### Work plan

- 24-month work plan
  - Phase 1 Research and business development 16 months
    - ID/scope of potential investment opportunities
    - Market Outreach
  - Phase 2 Implementation 8 months
    - III. Business Plan



## Work plan – Baseline Study

- fact finding/data collection /surveys omitted in the pre-feasibility study or requiring updating;
- additional workshops and consultations to ensure local participation;
- Case studies looking at fibre industries that did not make it (flax, Isobord) versus industries that are processing today;
- Quantification of the potential hemp fibre market by industry – automotive, aircraft, building products
- Identification of prospective market partners



### Work plan - Market Outreach

- Fact-Finding Missions to Target Markets
- Hemp fibre product development and fine-tuning at AITF Vegreville Pilot Plant
- Hosting Reciprocal incoming missions from interested market partners
- Contract signing mission



### Work plan – Implementation

- identification and analysis of alternative solutions for the proposed project should long-term contracts for hemp fibre not be secured;
- analysis of candidate sites;
- consultation meetings with decision makers'/stake holders to identify the preferred technical solutions and sites;
- preparation of engineering, design and tender documents for the plants;
- preparation of the draft and final business plan



### Timelines

#### NAHPI rev 00

Task Name	Duration	Start Date	End Date	Assigned To	At Risk	Status	% Complete
1							
2 Hemp Project Start and End Dates	761d	01/03/17	31/03/19		7		
Phase 1: Research & Business Development	408d	01/03/17	12/04/18		P		39%
4 Feasibility Study	122d	01/03/17	30/06/17		7	In Progress	50%
Market Outreach	199d	26/09/17	12/04/18		7	Not Started	50%
Market Outreach Planning	87d	01/07/17	25/09/17		7		
Phase 2: Implementation	212d	01/09/18	31/03/19				
Business Plan	212d	01/09/18	31/03/19			Not Started	
9							
Tokyo Motor Show	6d	27/10/17	01/11/17				
Geneva 87th International Motor Show (2018)	3d	06/03/18	08/03/18		7		
Detroit North American Int. Auto Show	3d	16/01/18	18/01/18		7		
3 Hamburg - Aircraft Interiors Expo	3d	10/04/18	12/04/18		7		
Long Beach California - Aircraft Interiors Expo	3d	26/09/17	28/09/17		7		
Ottawa - 2017 Canadian Aerospace Summit	2d	07/11/17	08/11/17		7		
Shanghai International Building & Construction Fair	4d	21/03/18	24/03/18		7		
Boston - Greenbuild Int. Conference & Expo	2d	08/11/17	09/11/17		7		
8 Londo UK - Ecobuild	3d	06/03/18	08/03/18		7		
Toronto - Construct Canada	3d	29/11/17	01/12/17		F		





#### Presentation to the Northern Alberta Development Council



Community

Environment

Economy